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CORK CITY COUNCIL
CORPORATE AFFAIRS
Annual Report 2003



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A MESSAGE FROM THE LORD MAYOR

2003 has been a year of considerable achievement for Cork City Council. The Cork Main Drainage Scheme edged ever closer to completion. Works commenced in the public realm at St Patrick Street, Shandon and Blackpool are well advanced. The Docklands Project has commenced with the development on Lapp's Quay and Mahon Point is up and running. Phase Two of the City Courthouse restoration is well underway. And these are just a flavour of what has been and is being delivered. If any single word can characterise Cork City at present, it is transformation. Major strides have been made by the City Council in the last three decades in enhancing Cork's infrastructure and general environment and that ground work continues to be built upon in an exciting and sustainable way.

The challenges which face us are being met within the context of the innovative blueprint for the development of Cork to the year 2020 - the Cork Area Strategic Plan 2002-2020 (CASP). This joint plan between Cork City Council and our neighbouring local authority, has set out an ambitious programme for the creation of a region which will be more efficient because of quality services, more socially inclusive and more environmentally sustainable. Through CASP we can be confident of a future in which integrated planning defines the growth of our region in a planned and strategic way

The challenges involved are great. They demand a cross-community contribution, not least from the citizens and businesses of the city who are being asked to bear the burden of inconvenience caused by work on so many simultaneous capital projects. To all concerned, I say thank you for your co-operation and assure you that the interim pain will be significantly surpassed by the long term gain.

Our focus on transformation in the city - within the parameters set out in CASP - is evident almost everywhere you look. By summer 2004, Cork's primary thoroughfare - St. Patrick's Street - will be fully renewed, underpinning its status in the regional retail hierarchy and creating a modern focal point befitting our city.



The commencement of the Park and Ride facility at the Black Ash marks just the beginning of a raft of measures designed to manage Cork's traffic and provide options for motorists, cyclists and pedestrians. The creation of a network of 10 Green Bus Routes between now and 2005 which will relieve traffic congestion and present citizens with real and radical transport choices.

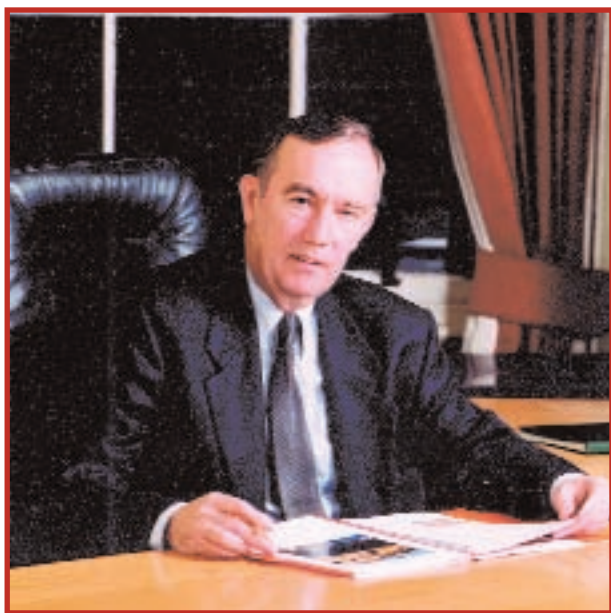
The adoption of the new Development Plan in December is an important step in realising the ambitions outlined in CASP and in the City Development Board's Strategy, "Imagine our Future". The new Cork City Development Plan seeks to develop and improve the social, economic, cultural and environmental health of the city in the years between now and 2009.

Cork becomes European Capital of Culture in 2005. Enormous strides have been made in putting together a programme of events in what is sure to be Cork's finest cultural hour and an exciting opportunity to showcase all that is wonderful about our city and its people.

Cllr. Colm Burke, Lord Mayor of Cork



CITY MANAGER'S FOREWORD



I welcome the publication of the Annual Report for the Year 2003. Local Government has seen considerable change over the past number of years both in the manner in which policy is formulated and in the structures for the delivery of that policy. The new structures are now successfully embedded in our organisation and the City Council continues to enhance the delivery of its services to its customers.

The City Development Board's Strategy's emphasis on social inclusion has been strengthened by the work of the Council's Social Inclusion Unit. The work of the RAPID Programmes in a number of disadvantaged areas is a further welcome development in the fight against social exclusion. And the Council continues to tackle the issue of housing through the Joint City/County Housing Strategy which is incorporated in the City's Development Plan.

Other significant challenges continue to be addressed by the City Council. The adoption of the

Cork Area Strategic Plan gives both the city and county a strategic focus for our economic and social development over the next twenty years. The Docklands Action Plan has laid the foundation for this major development in the heart of the city. These plans will play a major role in securing continued inward investment in the Cork region.

The implementation of plans for the refurbishment of St. Patrick Street, Grand Parade and Oliver Plunkett Street are well advanced and will reflect Cork's position as a modern, dynamic European city.

Work progresses on preparing the city for its year as European Capital of Culture in 2005. This prestigious accolade acknowledges Cork's cultural wealth and highlights its attractions as one of Europe's foremost urban tourism destinations. We look forward to the opportunity to put Cork in the international spotlight during 2005.

I would like to thank the staff of the City Council, at all levels, for their work and commitment throughout 2003. I would like to thank the Lord Mayor and the Members of the City Council for their contribution to the betterment of the city and for their continuous support and co-operation.

The challenges outlined above are being met and addressed, ensuring that Cork can look forward with confidence as a city with a quality physical environment, which is socially inclusive, globally competitive and culturally enriched.

Joe Gavin, City Manager



Members of Cork City Council

North-East Electoral Area



From left to right:

Ald. Mairin Quill, PD | **Cllrs. Tim Brosnon**, FF | **Liam Burke T.D.**, FG | **Billy Kelleher T.D.**, FF | **John Kelleher**, Lab | **Ernie Nelson**, FF (co-opted for Billy Kelleher T.D.)

North-Central Electoral Area



From left to right:

Ald. Noel O'Flynn T.D., FF | **Cllrs. Kathleen Lynch T.D.**, Lab | **Bernard Allen T.D.**, FG | **Damien Wallace**, FF | **Con O'Leary**, NP | **Gary O' Flynn**, FF (co-opted for Noel O'Flynn T.D.) | **Catherine Clancy**, Lab (co-opted for Kathleen Lynch T.D.) | **Patricia Gosch**, FG (co-opted for Bernard Allen T.D.)

North-West Electoral Area



From left to right:

Ald. David McCarthy, FF | **Cllrs. Tim Falvey**, FF | **Colm Burke**, FG | **Michael O'Connell**, Lab | **Jonathan O'Brien**, SF

South-East Electoral Area



From left to right:

Ald. Terry Shannon, FF | **Cllrs. Deirdre Clune**, FG | **Jim Corr**, FG | **Joe O'Flynn**, Lab | **Donal Counihan**, FF | **Sen. John Minihan**, PD | **Denis O'Flynn**, Lab (co-opted for Joe O'Flynn) | **Teresa O'Brien**, PD (co-opted for Sen. John Minihan)

South-Central Electoral Area



From left to right:

Ald. Con O'Connell, NP | **Cllrs. Seán Martin**, FF | **Tom O'Driscoll**, FF | **Denis Creegan**, FG | **Dan Boyle T.D.**, GP | **Chris O'Leary**, GP (co-opted for Dan Boyle T.D.)

South-West Electoral Area



From left to right:

Ald. John Dennehy T.D., FF | **Cllrs. Mary Shields**, FF | **Michael Ahern**, Lab | **Brian Birmingham**, FG | **P.J. Hourican**, FG | **Fergal Dennehy**, FF (co-opted for Ald. John Dennehy T.D.)



Management Team of Cork City Council



Principal Officers

(Standing from left)

Pat Ledwidge,	Director of Services, Community & Enterprise
Dan Buggy,	Assistant City Manager
G. P. O'Halloran,	Personnel Officer
Joe Kennelly,	Director of Services, Recreation, Amenity & Culture
Tim Healy,	Head of Finance
Denis O'Mahony,	Director of Services, Environment
Stephen Kearney,	Director of Services, Housing & Community
Kevin Terry,	Director of Services & City Engineer, Roads & Transportation
Jim O'Donovan,	Director of Services, Planning & Development

(Sitting from left)

Ruth Buckley,	Head of IS
John D. Flynn,	Director of Services, Corporate Affairs
Joe Gavin,	City Manager
Deborah Hegarty,	Law Agent
Jack Healy,	City Architect

PLANNING & DEVELOPMENT DIRECTORATE





NEW CORK CITY DEVELOPMENT PLAN

On the 8th December 2003 Cork City Council adopted the Cork City Development Plan 2004, having undertaken a lengthy period of intensive public consultation.

The plan sets out Cork City Council's policies for the development of Cork City for a six year period to late 2009 and seeks to direct policy towards the improvement of the city under a number of headings, including, social, economic, culture and the environment. The plan is set within the strategic framework of the Cork Area Strategic Plan 2001-2020 (CASP) and also reflects the Cork Development Board's strategic policy document - "Imagine our Future: Integrated Strategy for Economic, Social and Cultural Development of Cork City 2002-2012," as well as other local strategies and plans.

Its three primary goals are:

- To promote and provide for the sustainable development of Cork City as a National Gateway City within the framework set out in CASP.
- To promote social inclusion and facilitate equality of access to employment, education, transport, suitable housing and social and cultural infrastructure.
- To provide for a high quality natural and built environment and improve the quality of life for those living and working in Cork and visiting the city.

The Cork City Development Plan 2004 plots a course for significant physical growth and renewal, high quality employment and economic activity and a socially and culturally inclusive city which is internationally recognised as an excellent place in which to live, work and invest.

PROMOTING NEW DEVELOPMENT

During 2003 the enhancement of the public realm in the City Centre set the stage for the regeneration of the City Centre and Docklands. By December 2003, 45,000sqm of new office space had been permitted. Significant new retail, residential and hotel developments are also planned for the City Centre.

In the suburbs development activity is similarly strong. Major retailing and other commercial development commenced at Mahon and Blackpool. Redevelopment of Douglas and Wilton Shopping centres was also permitted.

Permission were also granted for major expansions at UCC, CIT and Cork University Hospital.



Local Area Plans

The implementation of the new City Development Plan will be facilitated through the preparation of detailed Local Plans/Action Plans and Development Briefs which proactively encourage and promote redevelopment and rejuvenation of the city. Preparation of such plans for the Cornmarket Street Area and North Docks has commenced.





NEW CORK CITY DEVELOPMENT PLAN

City Regeneration 2000 - 2006

Work on the regeneration of St. Patrick Street is now almost complete.

This ambitious, high-quality scheme will reduce traffic volumes through the famous shopping street and reorder on-street delivery times, bus stops and taxi ranks, to maximise the environmental potential of Patrick Street and make it far more pedestrian friendly.

Archaeology

Archaeological work by Cork City Council concentrated on mitigation of the impacts of the Cork Main Drainage and the Shandon Renewal Scheme. Discoveries, however, were not confined to the Main Drainage works and for the first time in almost ten years large scale excavations were again a feature of the historic core of Cork City. With major re-developments imminent in the south-east quadrant of the ancient city centre extensive archaeological excavation got underway. Viking-age houses and river-front revetments have been found at South Main Street. The remarkably well preserved discoveries are of international significance.

Two books on the archaeology and history of Cork City were published by Cork City Council. "The Laneways of Medieval Cork" by Gina Johnson and "Excavations in Cork City 1984-2000" by Rose Cleary (UCC) and Maurice F. Hurley (Cork City Council). The books uphold Cork City Council's exemplary record of full publication of all its archaeological excavations. A study of the graveyards and burial grounds of Cork City was undertaken with financial assistance from the Heritage Council, while a study of the history and development of Blackpool was completed and is due for publication in 2005.

Highlights 2003

- Completion of a study of Cork City's Burial Places (part funded by the Heritage Council)
- Survey of the Commemorative Plaques of Cork City (part funded by the Heritage Council)
- A study of the History & Development of Blackpool

- Cork accepted as host city of the 11th Annual Conference of the European Association of Archaeologists (EAA) in 2005

Conservation

Three Areas of Special Character have been designated within The City, i.e. North Main Street, Wellington Road/St. Luke's, and Grattan Hill. The purpose of this designation is to protect the character of such areas, facilitate appropriate development and integrate the actions of private developers, local authorities and state bodies.

A Conservation Grant Scheme continues to support the efforts of property owners in undertaking appropriate refurbishment/restoration works on historic properties. During 2003 in excess of €105,000 in grants was paid out in respect of some 20 properties.

Key conservation successes in the city in 2003 indulged:

- 84 Douglas Street - birth place of author Frank O' Connor
- 50 Pope's Quay - Civic Trust Building now occupied by City of Culture 2005
- Restoration work at St. Finbarres Cathedral

Significant Planning Permissions Granted in 2003

(a) Residential

- 500 inner city apartments at various sites including Georges Quay, Lavitts Quay, Knapps Square, Carrolls Quay, Leitrim Street and Copley Street.
- 550 houses (including refurbishment of Convent) at Ursuline Convent, Blackrock
- Housing Scheme at Old Whitechurch Road.
- 120 houses at former Silversprings Golf Course.
- Refurbishment of The Mill Building, Fr. Mathew Quay for apartment use.
- Watercourse Road - 70 apartments
- 300 houses / apartments, Rivers Edge, Mahon.
- Social and affordable houses at Mount Rivers and Rope Walk



(b) Student Apartments

- 1200 bed spaces in permitted schemes in the Victoria Cross area and other locations also.

(c) Retailing Retail

- Warehousing schemes at Blackpool, Kinsale Road, and Mahon totalling 18,000m².
- Major expansion of Douglas Shopping Centre of 10,000m².
- New Tesco supermarket in Wilton.

(d) Commercial

- Offices for the O'Callaghan Group and Thomas Crosbie Holdings at Lavitts Quay
- Hotel/Offices for Howard Holdings at Lapps Quay.
- Offices/Retailing at the Polefield, Blackpool.
- 70 bedroom hotel / 20 apartments expansion / The Kinsley Hotel, Carrigrohane Road.
- AIB Bank premises, Patrick Street.

(e) Institutional

U.C.C.

- New schools of Medicine and Nursing at Brookfield House, College Road.
- School of Pharmacy, College Road.

CIT

- New Student and Food Catering blocks

Cork University Hospital

- 6 storey maternity hospital
- Renal dialysis building
- New Bus Station, Anderson's Quay.
- St. Johns VEC Campus, Sawmill Street
- 900 space Park and Ride by City Council at Kinsale Road.
- Sustainable City Campus, Lee Road.

It is confidently expected that the development of Cork will continue apace in 2004.

Sites which are likely to be the focus of significant planning applications in 2004 will include for:

- (a)** Higher order retailing proposals at Patrick Street and Cornmarket Street
- (b)** Redevelopment of the Blackrock Harbour area
- (c)** Various Docklands sites including Horgans Quay and at the Barrys Timber Yard / former Cork Harbour Commissioners land on lower Glanmire Road.

THE DOCKLANDS STRATEGY

With construction now underway on the rejuvenation of Lapps Quay - a €100 million project - the implementation of the Cork Docklands Strategy, which will give the city a new urban quarter, can be said to have begun in earnest. The strategy was completed in 2002 and incorporated into the city's Draft Development Plan. It is one of the visionary plans that will shape the city of the future, adding new amenity, educational, residential and commercial facilities to the eastern flank

of the city in a vibrant and imaginative mix. The mission statement for the docklands was set out by the City Council as follows:

"To actively encourage, influence and facilitate the development of the docklands into a new, high quality, mixed-use urban quarter, where people, knowledge and innovation will flourish, with the docklands acting as a key driver, supporting Cork's ambitions as a confident, competitive, friendly city of the 21st century."

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THE DOCKLANDS STRATEGY

>> At Lapps Quay, we now see tangible evidence of the strategy in action. The developers, Howard Holdings, are engaged in the first major element of the docklands project, which will lead to a 200-bedroom, 80,000 sq. ft. hotel, some 20,000 sq. ft. of commercial space and an international conference centre, all contained within two, linked six-storey buildings. This development together with the shortly to be commenced Webworks Project at Albert Quay will see the strategy well underway in 2004.



One of the key objectives of the Cork Area Strategic Plan (CASP) which has been endorsed by the National Spatial Strategy (NSS), the docklands project, is perhaps the most ambitious renewal plan ever conceived for Cork. Under its auspices, high quality, contemporary design and a mix of varied uses will transform the docklands into a waterfront area of which Cork and its citizens will be proud.

The restored River Lee, following the completion of the massive Cork Main Drainage Scheme, will return the river to the people as a major amenity in which bathing and other leisure pursuits will be possible once again. The rebirth of a neglected part of the city will see the construction of as many as 6,000 new homes while some six million sq. ft. of non-residential space for office, educational institutions, retail outlets as well as cultural and leisure activities on both the north and south docks, will be made available. High quality landscaped parks and walking routes as well as moorings for pleasure craft and a new boating marina, will make the new urban quarter a sought after location over the next 25 years as the project unfolds on a phased basis.

It is intended that the rejuvenated docklands area will become an integral and essential part of the historic city, bringing a new dynamism to it, and that it will offer unique investment opportunities in a public/private partnership approach. On the public side alone, an estimated €390 million will be spent on infrastructure, paving the way, it is anticipated, for private sector investment of up to €2.2 billion during the life of the plan, and as architects of the unique strategy, the

role of the City Council will be to facilitate each phase of development, making it one of the most attractive private investment schemes in the State.

Kent Station will be redeveloped, moving closer to the river and facing the city. It will provide rail links to proposed new stations at Kilbarry, Monard / Rathpeacon, serving the northern rim of the city, where a new settlement is to be located, bringing with it, jobs, housing and a new prosperity to this part of Cork. The bus station will also be redeveloped to become the focal point of a dedicated city centre transport strategy with three main arteries. Routes will include: Mahon to City Hall, City Hall to Kent Station and the south/north docks, using the loop which will be provided by the proposed new bridge at Water Street, and City Hall/Kent Station to UCC and CIT via Mac Curtain Street, Patrick Street and Western Road. In the newly created urban quarter, there will be a high emphasis on reliable and efficient public transport to ensure a seamless link between the new facilities and the city centre. These initiatives are planned for the first phase of the development as the city centre expands eastwards, as is the extension northwards of Kennedy Park which will adjoin a new boating basin in the south docks and open up attractive cross-river views of Montenotte and St. Lukes .

During the seven-year span of phase one, new educational facilities, incorporating UCC and CIT or elements of both, will come on stream, a high technology campus near Pairc Uí Chaoimh, serviced by broadband telecommunications, will be developed, and the stage will be set for Cork's newest urban quarter to attract research-led jobs in cutting edge industries. In the second phase, eastward expansion will continue as Horgan's Quay and the north docks are developed in a mixed-use scheme around the new station square. There will be 1,200 apartments, public amenity space, leisure and boating facilities, restaurants and retail outlets and a new promenade, as Horgan's Quay is relocated to the rear of the new urban area, freeing up water front space. In the last phase of this huge project, which will begin after completion of phase two in 2014, infilling will take place as the eastwards expansion of the city meets the western end of the scheme where the educational facilities and the Centre Park Road

RECREATION, AMENITY & CULTURE DIRECTORATE

[p.11]





A NUMBER OF EXCITING NEW FACILITIES HAVE RECENTLY BEEN MADE AVAILABLE, THE MAJORITY OF THE WORK HAVING BEEN COMPLETED IN 2003.



Mahon Golf Course

Construction work is complete on the new golf pavilion at the Ted McCarthy Municipal Golf Course comprising male and female changing areas, shower areas, green fees shop, and meeting room.



Parks Development Works

The City Council's Corporate Plan and Parks strategy sets out clear objectives for the provision of parks, playgrounds, amenity walks and for Landscape Enhancement Works in order to provide much needed facilities for active and passive recreation and to enhance the visual appearance of the city. Considerable progress has been made in providing and developing local parks. These are Tory Top Park Ballyphehane, Clashduv Park, Togher, Gerry O Sullivan Park, Churchfield, Meelick Park, Ballyvolane, and Shalom Park. The parks have been developed in consultation with local representatives, residents, clubs and associations. These parks are valued by local residents particularly children, retired people and senior citizens. During 2004, major development works will take place in Loughmahon Park at Mahon, Glenamoy Park in Mayfield and St. Annes Park in Shandon.

Landscape enhancement works include the planting of semi-mature trees in the City Centre, open space areas and roadside verges, the provision of floral beds and tubs at important locations throughout the city and the planting of naturalised bulbs.

Museum Extension

The development of a state of the art extension to the City Museum at Fitzgeralds Park was commenced in 2003 and is scheduled for completion in August 2004. When completed the new development will provide in excess of 500 sq. mts. of increased exhibition space together with ancillary facilities (climate control, storage, research and restoration). An onsite café will also operate as added facility for the public.

ROADS & TRANSPORTATION DIRECTORATE





HIGHLIGHTS OF THE YEAR INCLUDED THE CONTINUING CONSTRUCTION WORK ON THE €11 MILLION ST. PATRICK STREET REFURBISHMENT SCHEME WHICH HAS NOW BROUGHT A NEW AND REVITALISED AMBIENCE TO THE CITY CENTRE'S MAIN THOROUGHFARE, FROM PATRICK'S BRIDGE TO DAUNT SQUARE.



Work is progressing on schedule and is due for completion in July 2004, well in time for the Capital of Culture celebrations in 2005. Work also continued on the €1.7 million Shandon Street Renewal Scheme, which when completed in 2004 will give a much needed fillip to this historic quarter of the city. In addition work continued on the €3.5 million Watercourse Road/Thomas Davis Street Urban Renewal Scheme in Blackpool.

Installation of the Cork Metropolitan Area Broadband Network also continued in 2003. Funded by the Department of Communications, Marine & Natural Resources, Cork City Council and the EU, the 60km. new network was substantially completed by the end of 2003. The project is a vital component of the upgraded infrastructure which the city is developing to meet future growth potential which Cork's "gateway" designation under the National Spatial Strategy will provide. On completion the network will be of great assistance in providing modern, fast communication facilities for commerce, industry and public offices. Also during 2003, a continuing road resurfacing programme was undertaken on 47 traffic routes and 28 estate roads, while defective footpaths were replaced on some 200 roads. Overall expenditure under various road maintenance headings was € 9.5

million.

As part of the Cork Area Strategic Plan (CASP), implementation of the Green Routes has commenced and work is now underway on three of the ten routes. Work commenced on the provision of a new 920 space Park 'n Ride facility at the Black Ash and Phase 1 of the development was opened in November 2003 with a new bus service being provided from the site to Lapp's Quay. Disc parking control areas were extended outwards and the Urban Traffic Control System was introduced to more areas of the city. New city centre cycle parking stands were installed together with improved facilities for cyclists, and additional streets were restored to a two-way system. Improved decision making time on tow away and clamping appeals was also introduced.





COMMUNITY & ENTERPRISE DIRECTORATE



THE COMMUNITY AND ENTERPRISE DIRECTORATE IS RESPONSIBLE FOR LOCAL AGENDA 21, COMMUNITY DEVELOPMENT, SOCIAL INCLUSION (THROUGH ITS SOCIAL INCLUSION UNIT) AND ENTERPRISE & ECONOMIC DEVELOPMENT.

As part of the City Council's contribution to the European Year for People with Disabilities, the Directorate undertook the following:

Disability Conference

Cork City Council were one of the co-organisers of the "Access all Areas" conference, which took place in the City Hall on 19th September. The conference formed part of Cork's contribution to the European Year for people with disabilities.

The event attracted delegates from a wide range of disciplines including planners, architects and engineers – all key actors

responsible for the built environment. Statutory bodies involved in service provision and transport were also represented, as were disability access groups from throughout the country.

The conference was opened by the Lord Mayor of Cork, Cllr Colm Burke and Pat Cox, President of the European Parliament, gave the keynote address. Other speakers included Joe Gavin, Cork City Manager and Julie O'Leary, an Irish teenage student with a disability and winner of the "Social and Behavioural" category at the "ESAT Young Scientist of the Year 2003 competition."





“ABOUT CORK”

The Department of Community and Enterprise, undertook the production of an access brochure for Cork City Centre. The brochure, “About Cork”, is intended as a guide to accessible venues for people with disabilities who are living in or visiting Cork. It includes information on venues, which are accessible, under the following headings – Culture & leisure, Shopping, Pubs, Accommodation, Eating Out and Useful Contacts.

Social Inclusion Unit

2003 saw the completion of the Social Inclusion Audit and Action Plan. These documents were adopted by the City Council and will be officially launched in 2004.

The Unit also received funding from the Combat Poverty Agency for Corporate Planning. This will promote Social Inclusion principles.

Cork City RAPID Programme

The Cork City RAPID Programme moved from strength to strength during the year. At local level, the four RAPID Area Implementation Teams continued to plan and co-ordinate services. Several Government Departments gave priority to RAPID areas in the development and implementation of their programmes, thereby strengthening the role played by the AITs.

The Department of Education has prioritised RAPID areas in three ways to date:

- The Education Welfare Boards were expanded.
- A small capital grant scheme for schools was introduced.
- An additional community education grant was supplied.

The Department of Arts, Tourism & Sport has prioritised the RAPID areas in the Sports Capital Grants.

The Department of Justice, Equality & Law

Reform has given priority to the RAPID areas in relation to the Equal Opportunities Childcare Programme.

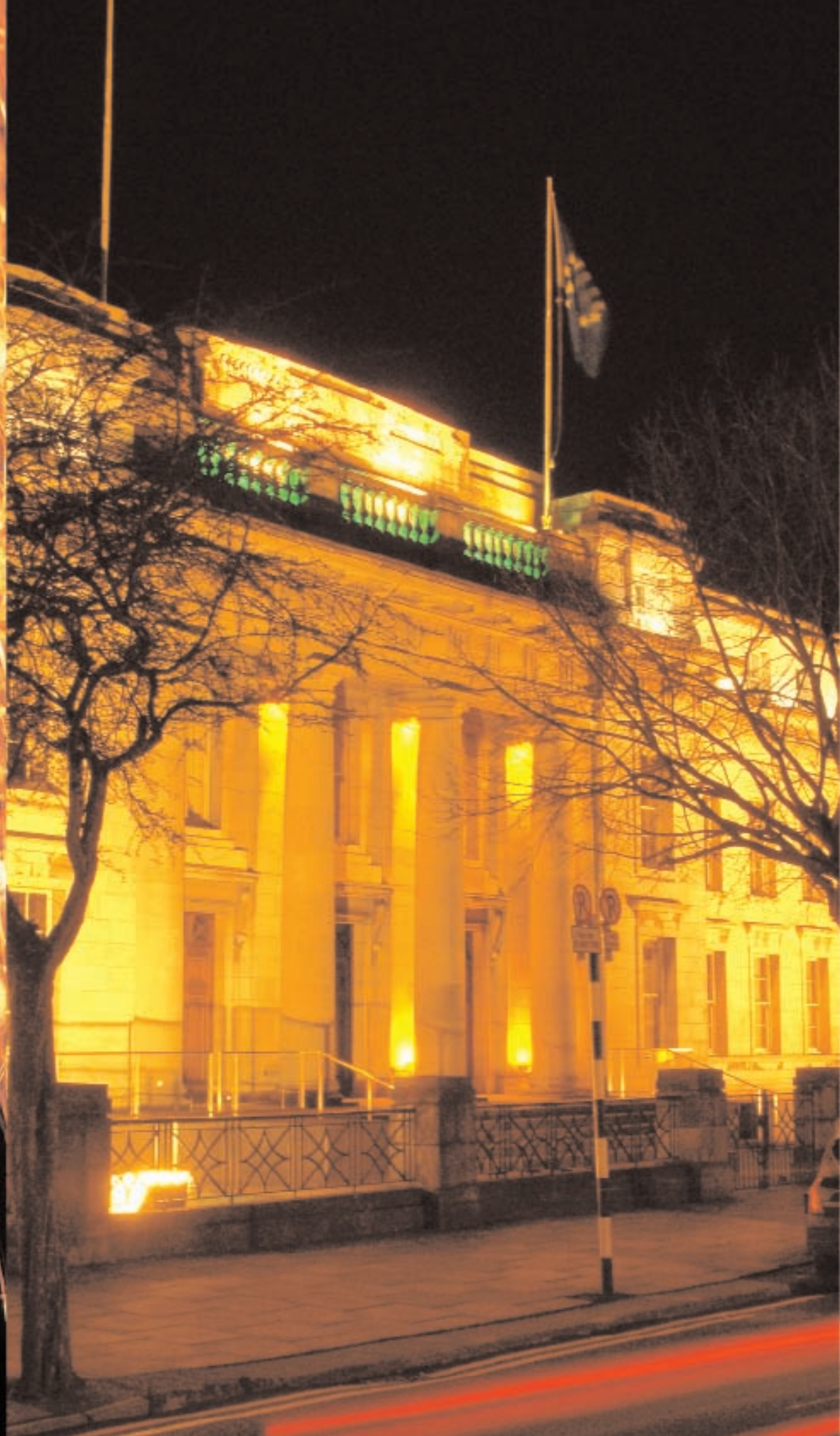
The Department of Community, Rural and Gaeltacht Affairs has developed a Local Leveraged Fund to be used to progress small-scale projects in RAPID areas.

The RAPID areas are being given precedence in the Dormant Accounts Fund.

As a result of all of this, the Area Implementation Teams are beginning to develop more influence and the promised prioritisation by Government Departments is becoming more visible.



EUROPEAN CAPITAL OF CULTURE 2005





2003 WAS A YEAR OF FRENETIC ACTIVITY AND CHANGE IN THE CORK 2005 OFFICE. IN MARCH, A PUBLIC CALL FOR IDEAS WAS INSTIGATED BY CORK 2005, WHERE MEMBERS OF THE PUBLIC WERE INVITED TO SUBMIT THEIR OWN IDEAS OF WHAT SHOULD TAKE PLACE IN THE CITY OVER THE COURSE OF 2005.

This Public Call was open until September 2003 and proved highly successful, yielding over 2000 ideas from all over Ireland and world. Ideas were enormously varied, covering every form of cultural expression and coming from as far away as Tasmania. The ideas were assimilated by the Cork 2005 Programme Team, and will form a very large proportion of the final Capital of Culture programme.

The Cork 2005 team was strengthened greatly over the course of 2003, with the staff complement rising from 4 at the start of the year to 19 by the end of the year. Directors and staff were recruited in the areas of Finance, Sponsorship, Project Management, Administration and Communications. The company's target is to reach a staff complement of 25.

The programme for the Capital of Culture year was progressed to an advanced stage over the course of the year, with projects emerging in the broad areas of Architecture, Crafts, Dance, Design, Film, Food, Literature, Music, Sport, Theatre and Visual Arts. By August 2003, the company announced that it had contracted its first eight projects resulting from the Public Call, and that estimates its final programme will be in the region of 130 projects, equating to around 5000 events. Subsequent to this announcement, the company continued to develop its programme based on the Public

Call, and moved into commissioning mode in the autumn. The commissioning process will see the work of the best of international artists coming to Cork throughout the year, and supplements the programme arising from the Public Call.

Over the course of the year, reciprocal visits took place with Cork 2005 going to our sister Capital of Culture cities in Europe (Graz, Genoe-Lille, Liverpool), links were strengthened with the cities in Ireland that also competed for the 2005 designation, and we hosted a large number of visits from visiting delegations, embassies, journalists, etc. Over the course of 2003, Cork 2005 met and engaged with hundreds of groups including artistic, social, community, cultural, government, representative and business organisations.

By the end of 2003, it became apparent that Cork will be set to present the works of some of the best of Ireland's and Europe's leading international companies and individuals. A significant part of the programme will be presented in our renewed city centre streets and public places and in our city and surrounding communities. The city is currently being transformed and in 2005 it will become the stage for an exciting and dynamic programme of events.



HOUSING & COMMUNITY DIRECTORATE





HOUSING DEPARTMENTS' 5-YEAR STRATEGIC PLAN

The introduction of an area-based system of housing management is a core element of Cork City Councils' Housing Departments 5-year Strategic Plan (2000-2004). The plan is based on the Housing Department's belief that a strategic approach is needed in order to provide for a system of improved service delivery, which recognises the desire for happy, safe and sustainable communities that are capable of regeneration. It was decided that the management of Cork City Council's housing stock and the delivery of related services would be devolved to three Area Housing Managers to be responsible for a defined geographical area of the city. The second phase of area based management commenced in the north east of the city in 2003.

Northeast Area Housing Office

Further to the opening of the northwest area office the area based management system was extended to the Mayfield and Glen area with the offices opening to the public in November 2003. The main office is situated at the Community Centre in Ardbhaile with a sub-office at 109 Arderin Way, The Glen.

The area based system has been broadly welcomed by the people in the area. It affords them access to discuss all housing issues such as rent, repair requests, transfer enquires and estate management issues.

Part of the strategy of area based management is to work closely with all the residents in the area. With this in mind it is intended to meet with as many of the residents as possible and encourage them to become active participants of the "Tenants Fora" which is seen as a major part of the Housing Strategy 2001-2004.

The functions to be managed locally comprise of the following:

- Rent assessment and arrears control
- Housing allocation and transfers
- Void control
- Response maintenance
- Assessment of planned maintenance
- Tenancy breaches
- Tenant participation

Housing Capital

4 Turnkey Developments involving 136 units.

Contracts were signed and works commenced on the construction of 136 units under turnkey developments for social housing in 2003.

The projects include :

- 39 units in Regina Mundi, South Douglas Road.
- 47 units in Caseys Land, Castle Road, Blackrock.
- 42 units in Berlingford Drive, Blackrock.
- 8 units in Sunvalley Drive, Fairhill.

A further 148 units were completed or nearing completion at the end of 2003.

Housing Purchases

The purchase of property to meet housing need is in line with Government policy to counteract social segregation. In 2003, the Cork City Council agreed purchase terms for 53 no. houses.



AFFORDABLE HOUSING

Contracts were signed and works commenced on the construction of 100 units for affordable housing.

The projects include:

- 53 units in Caseys Land, Castle Road, Blackrock.
- 14 units in Berlingford Drive, Blackrock.
- 33 units in Buckleys Field, Blackrock.

(In partnership with Shanbally Housing Association)

A further 21 units were completed and allocated at Hollyhill Lane, Hollyhill.



Refurbishment/Regeneration Schemes

The Glen

Work is ongoing on Phase 1 of the Glen Regeneration Project. This phase of the work is due for completion in September, 2004. Consultation and design has commenced on Phase 11 of this project.

Knocknaheeny Masterplan

Proposals for Block D of the Knocknaheeny Masterplan have been advertised under the Part 8 planning process.

Togher – Deanrock

Outline Proposals for the regeneration of the Deanrock Estate were submitted to the Department of the Environment & Local Government for consideration. The Department has requested the City Council to assess the feasibility of using a Public Private Partnership Model as a means of achieving regeneration. A detailed Planning Brief is now being prepared for the site with a view to formal advertisement and consultation early in 2004.

VOLUNTARY HOUSING

Funding for the provision of accommodation by the Voluntary Sector is available under the Capital Assistance Scheme and the Capital Loan & Subsidy Scheme. The importance of the Voluntary Sector is recognised in maximising the output of accommodation to meet social housing need and in particular in providing for special needs and sheltered accommodation. Activity by the Voluntary sector has increased substantially in recent years and this progress continued throughout 2003 with further projects scheduled to commence in 2004. A summary of schemes is given hereunder:

Capital Loan and Subsidy Scheme:

1. St. Pancras Housing Association, White Street - **Work Completed**
..... 36 Units
2. Broad Lane, Blackpool.
Cluid Housing Association - **Work Begun**
..... 28 Units
3. Respond! Voluntary Housing, Blackpool Flats - **Work Begun**
..... 12 Units

76 Units

Capital Assistance Schemes:

1. St. Vincent de Paul, Grattan Hill - **Work completed** .4 Units
2. Respond! Voluntary Housing Blackpool Flats
Work commenced 101 Units
3. Cork Simon Community
Completed & occupied, 2003.. 7 Units
4. Right Of Place
Completed & occupied, 2003 _10 Units
5. Sacred Heart Missionaries
Work completed 14 Units
6. Bishopstown Senior Citizens
Work commenced 25 Units
7. Farranree Sheltered Housing
DOE & LG - **Approval received** .39 Units
8. Skiddy's Almshouse
Work to commence 2004 15 Units
9. Cope (Knocknaheeny)
Work completed 10 Units
10. Cork Simon Community
Work commenced 13 Units

238 Units

ENVIRONMENTAL DIRECTORATE





THE CORK MAIN DRAINAGE SCHEME

The Cork Main Drainage Scheme, the largest environmental treatment project undertaken in Ireland to date, is now in its final phase. The Scheme will ensure compliance with the EU Urban Wastewater Directive and the Government's Environmental Action Plan. The Scheme is co-financed by the Cohesion Fund and the Department of Environment & Local Government and will cost over €300 million.

The Scheme, which comprises of 20 major civil engineering contracts, involves:

- Collecting all discharges of untreated effluent to the River Lee and transporting the sewage to the new treatment plant at Carrigrennan
- Construction of a new foul sewer system for the Central Island
- Construction of a wastewater treatment plant

All contracts have now been completed or almost completed and flows from the City and Tramore Valley are being taken to the new Treatment Plant for treatment. The Wastewater Treatment Plant is operational and treating effluent to a very high standard its commissioning and testing phase will be completed in mid 2004

Cork City Improving its Water Supply

A policy of active leakage control has been adopted and is being implemented.

The replacement of old watermains is proceeding in conjunction with Cork Main Drainage and Culvert Contracts and as part of on-going Streetscape / Urban Renewal Schemes. A Preliminary Report has been prepared by Carl Bro Ryan Hanley & Co., Consulting Engineers for the prioritising of the work of watermain rehabilitation, estimated to cost €120 million in the period 2004 to 2016.

Halcrow Barry-Fehily Timoney Consulting Engineers have been appointed Client's Representative to plan the refurbishment of the Lee Road Waterworks. A Preliminary Report prepared by the latter has been approved by D.O.E.L.G. for the replacement of old rising mains to Shanakiel. Contract Documents have been prepared by Atkin's

Consulting Engineers for the construction of a new 600mm dia. ductile iron watermain from Cork County Council's Glashaboy Water Supply Scheme at Little Island to Tivoli Industrial Estate to augment fire flows.

Cork City Council are participating in the Preparation of a Strategic Water Plan for Cork County Council (Southern Division) and Cork City Council.

A Feasibility Report for the supply of Water to the Docklands Development Area has been prepared by Carl Bro-Ryan Hanley & Co. Consulting Engineers. Additional Storage Reservoirs are proposed for the low and intermediate level supply areas.

Disused water turbines at the Old Waterworks are being converted to generate hydro electricity by Mr. Dan Twomey, Water Power Engineering, which is sold into the E.S.B. Power Grid at mutually agreed terms.

Funding has been obtained for the conservation and development of existing buildings and plant at the Old Waterworks at Lee Road as an Industrial Heritage/ Exhibition Centre and Sustainable City Campus.

Bring Sites

At the beginning of 2003, there were 29 bring sites in Cork City. A significant number of extra sites were required in order to meet bring site provision targets outlined in local and national policy (1 bring site per 1,000 people). Cork City Council received funding of €107,000 from the Dept. of Environment and Local Government's Waste Management Infrastructure Grants scheme for the provision of additional bring sites in Cork city. The number of bring sites in Cork City was increased to 41 during 2003. The bring sites are designed and constructed in order to minimise litter arisings and allow easy maintenance. They are all located in or adjacent to car parks in order to convenience the general public, decrease the impact on residential areas and the need for additional journeys to bring sites. Cork City Council intends to continue its policy of expanding the numbers of bring sites provided throughout the city during 2004. Locations are currently being sought for additional bring

CITY ARCHITECT'S DEPARTMENT





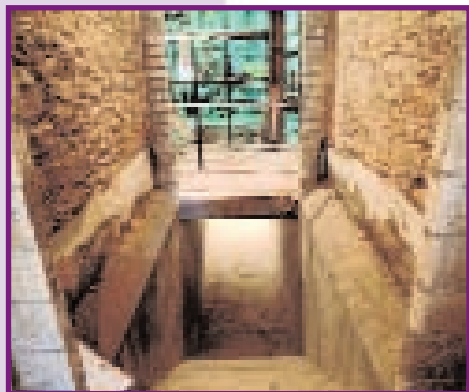
CIVIC PROJECTS



During 2003, in preparation for the year in which Cork will be the European City of Culture, the City Architect's Department was heavily involved in planning and developing a number of key civic projects in the City, including the following:

Cork City and County Courthouse, Washington Street

In order to progress this vital and long awaited refurbishment of one of the City's



most prominent and historic civic buildings, Cork City Council opted to finance its construction in February 2003. Work started on site in April 2003 and the building is due for completion in Autumn 2004.

Works include the creation of a central glazed lightwell, insertion of a new glass and stone floor,

lowering the ground floor level throughout and extensive restoration works to many very historic interiors.

The new Courthouse will accommodate a total of seven courtrooms, together with their associated Judge's chambers, consultation and meeting rooms and in the case of three of these, associated Jury rooms as well.

Cork City and County Museum, Fitzgerald's Park, Phase 2

Design work was carried out during 2003, with a view to fitting out the upper floor to complete this award winning extension in time for 2005.

New Civic Offices, City Hall, Cork

Following considerable research into recently completed examples of comparable Civic Offices in Galway, Limerick and Fingal, the City Architect's Department was closely

involved in compiling and co-ordinating performance criteria and briefing data. The development brief for the proposed new Civic Offices Facilities was prepared and tendered in 2003. The site is between the City Hall and the Fire Station on Anglesea Street. The proposed building is located in the heart of the City Hall Campus, and central to the concept is the idea that it connects the parts of the campus and becomes the administrative centre of Cork City Council. The proposed Civic Offices will provide both public reception and meeting facilities and private offices and support services for a number of Cork City Council departments. The offices will also provide enhanced staff facilities including Staff Resource area and canteen. High quality office accommodation suitable for commercial letting will also be provided.

The proposed development should make a major contribution to the City, taking pride of place next to the City Hall.

Improvements to City Hall, Cork

The provision of a new Reception and Meeting Rooms were among a number of simple but effective improvements made to City Hall during 2003, which have helped to make the City Council offices and staff more accessible to the people of Cork.

New Library at Tory Top Road, Ballyphehane, Cork

In liaison with the City Librarian, the City Architect's department developed an innovative and elegant design for this regional library, replacing an existing flat roofed structure built in the 1960s. Approval was received for its funding in November 2003.

New Archives building at Blackpool, Cork

Inception design work commenced on this important project, urgently required to improve storage and retrieval of archival material currently held at Christchurch on South Main Street.



HOUSING PROJECTS

The Glen Regeneration Phase I The Glen Regeneration Phase II

Sheltered Housing with community facilities at Turners Cross, Cork Part VIII approval was granted in 2003 for a sheltered housing complex with community facilities at the junction of South Douglas Road and Curragh Road, Turner's Cross, Cork. A number of derelict buildings on this site have recently been demolished to enable building works to proceed. A road widening proposal for South Douglas Road will reduce the area of the site and the current design incorporates the new road configuration.

The proposed development will consist of the following:

- Construction of 18 no. apartments incorporating 17 no. apartments on three floors and a community facility at ground level with 1 no. apartment overhead. Detailed design work has begun on this project and it is hoped that construction will commence before the end of 2004.
- Red Brick Refurbishment Schemes During 2003, 18 no. houses were refurbished at Suttons Buildings and 8 no. houses at Barretts Buildings, Cork
- Extensions to relieve overcrowding and disabled tenants
- 10 overcrowding extension projects and 20 disabled extension projects were completed during 2003.

Responsibilities and Affiliation

- The Housing Capital Programme
- The Libraries Capital Programme
- Fire Department Capital Programme
- Civic Buildings
- Conservation

Major works recently completed

	Value
Millennium Hall	
RIAI Award	€ 6.25m
Lotamore Sustainable	
Housing 50 Units	€ 6.60m
Knocknaheeny (C)	
Refurbishment/Infill Units	€ 5.50m
Extension to Museum at Fitzgerald Park	
RIAI Award	€ 2.00m
Ramp to west entrance of City Hall	
	€ 0.12m
Glenamoy Lawn Refurbishment	
New Housing 106 Units	
RIAI Exhibition	€ 7.70m
Ballyvolane Fire Station	€ 0.9m



INFORMATION SYSTEMS





CORK CITY COUNCIL JOINED THE GOVERNMENT VPN (VIRTUAL PRIVATE NETWORK) FOR BOTH VOICE AND DATA TRAFFIC. ALL PUBLIC ORGANISATIONS WILL EVENTUALLY BECOME PART OF THIS NETWORK AND ENJOY LOWER COSTS WITH A MUCH-IMPROVED PHONE, INTERNET AND E-MAIL SERVICE.

As part of our e-government program, Cork city was the first to pilot credit card payments over the Internet in the pay parking section. Since August of 2003 staff using this technology processed over 4000 payments. A new A-Z catalogue of services for the organisation was launched on the web site in September. This easy to search alphabetic listing, allows users to access key service information at a glance e.g. opening hours, application forms, office location etc. Internally an on-line staff induction and training facility was launched on the intranet. All new staff now can access key information about the organisation such as organisational structure, office layouts, policies etc. Staff in over 24 locations throughout the city now has access to the intranet and staff information. Two new sites were added to the wide area network of the council, the Glen regeneration project and Blackpool.

Our web site continues to be recognised as a source of key information, with an average hit-rate of between 230,000 – 300,000 hits per month. In November of this year, site traffic increased by over 16000 hits on November 2002. The public used the web site to view and make submissions on the new Cork Development plan.

On behalf of Cork2005, the IS department launched an on-line proposals submission service through the new Cork2005 website. Thousands of people submitted proposals.

Finally a remote access facility was piloted with four city councillors. The four members were trained and offered a 'dial-back' facility, which allowed them securely access internal systems from home.



STATUTORY SECTION



FINANCE

BALANCE SHEET AT 31ST DECEMBER 2003

Fixed Assets

	2003 €
Operational	1,401,725,306
Infrastructural	1,226,234,867
Community	39,595,825
Non-Operational	16,000,000
	<u>2,683,555,998</u>
Work in Progress and Preliminary Expenses	389,790,194
Long Term Debtors	67,900,650

Current Assets

Stocks	162,850
Trade Debtors & Prepayments	19,146,853
Bank Investments	29,336,097
Cash at Bank	-
Cash on Hand	16,051
Urban Account	-
	<u>48,661,851</u>

Current Liabilities

(Amounts falling due within one year)

Bank Overdraft	8,236,329
Creditors & Accruals	11,164,205
Urban Account	-
Finance Leases	56,317
	<u>19,456,851</u>

Net Current Assets / (Liabilities)

29,205,000

Creditors

(Amounts falling due after more than one year)

Loans Payable	95,637,474
Finance Leases	2,767,001
Refundable deposits	2,250,428
Other	1,370,880
	<u>102,025,783</u>

Net Assets

3,068,426,059

Financed by

Capitalisation Account	2,683,555,998
Income WIP	350,099,808
Specific Revenue Reserve	69,465
General Revenue Reserve	(851,179)
Other Balances	35,551,968

Total Reserves

3,068,426,059



FINANCE

INCOME & EXPENDITURE ACCOUNT STATEMENT FOR YEAR ENDING 31ST DECEMBER 2003

The Income and Expenditure Account Statement brings together all the revenue related income and expenditure. It shows the surplus/(deficit) for the year.

Expenditure by Programme Group	Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
Housing & Building	24,206,295	20,465,092	3,741,203
Roads Transportation & Safety	26,540,322	17,035,793	9,504,529
Water & Sewerage	10,414,819	3,911,597	6,503,222
Development Incentives & Controls	4,153,519	1,827,620	2,325,899
Environmental Protection	28,624,178	18,501,202	10,122,976
Recreation & Amenity	14,876,149	1,666,035	13,210,114
Agriculture, Education, Health & Welfare	8,199,334	7,326,971	872,363
Miscellaneous	7,902,904	2,199,575	5,703,329
County Charge	-	-	-
Total Expenditure/Income	<u>124,917,520</u>	<u>72,933,885</u>	
Net cost of programmes to be funded from County Rates & Local Government Fund			51,983,635
Rates			43,622,400
Local Government Fund - General Purpose Grant			18,270,475
County Charge			-
Surplus/(Deficit) for Year before Transfers			9,909,240
Transfers from/(to) Reserves			(9,666,152)
Overall Surplus/(Deficit) for Year			<u>243,088</u>
General Reserve @ 1st January			<u>(1,094,267)</u>
General Reserve @ 31st December			<u>(851,179)</u>

PROGRAMME AREAS

Roads, Transportation & Safety

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
26,540,322	17,035,793	9,504,529

Revenue Programme

Included: National Routes, Regional Routes, Local Primary Routes, Other Local Routes, Traffic Control & Management, Public Lighting, On/Off Street Parking, Others including Safety, Administration, Public Liability, etc.

Capital Programme

Included: Road Improvements, National Roads, Non-National Roads-traffic routes, Resurfacing non-national roads-minor routes, Regional Traffic Management Grant, Low Cost Accident Prevention Schemes, Green Route and Park 'n Ride facility

Lengths of Road

National Routes	34km
Regional Routes	37km
Local Routes	349km
Road Gully Maintenance	14,000
Public Lighting	13,700 Lanterns

Traffic Management

Traffic Signal Controlled Junctions	121
Pedestrian Signalized Crossings	74
Zebra Crossings	14
Traffic information and regulatory signs	13,000
School wardens	35
Traffic warden schemes	2

Car Parking

On Street	2,100
Off Street	5,570
Park and Ride Facility	380 spaces

2003 HIGHLIGHTS

Road Design/Construction Division

- Continuation of St. Patrick Street Refurbishment Scheme
- Continuation of Shandon Street Renewal Scheme
- Cork Metropolitan Area Broadband Network Project rollout completed
- Upgrading of the Watercourse Road/Thomas Davis Street Area continued
- Commencement of road widening to facilitate the construction of the Kinsale Road Interchange



PROGRAMME AREAS

Road Traffic Division

This year saw the opening of Phase 1 of the new 920 space Black Ash Park 'n Ride facility on a 8.5 acre remediated landfill site near the Kinsale Road roundabout.

In late November 2003 a dedicated bus service commenced operations from the site to Lapp's Quay, with intermediate stopping areas provided at both City Hall and Albert Street to facilitate the Docklands area.

- Extension of the SCOOT Urban Traffic Control system to over 80 traffic light controlled junctions in the city and also incorporating bus priority facilities at each junction.
- Two Green Routes to facilitate the movement of public transport and cyclists to/from the city centre, as per the recommendations of the Cork Area Strategic Plan, were commenced from the Grange/Frankfield area and also the Curraheen/Cork Institute of Technology.
- In June 2003 a European sponsored conference of CIVITAS cities, including Barcelona, Rome and Winchester from the United Kingdom, was held in Cork to promote and coordinate various transportation initiatives now been piloted in the participating cities, such as conversion of Municipal fleet vehicles to operate on rapeseed oil, provision of clean urban zones through time bollard controls, car pooling amongst large employers in the city and also the provision variable message signage throughout the city.

Road Maintenance Division

- During 2003 an extensive Road Resurfacing and Footpath Renewal Programme was undertaken.
- The road resurfacing programme, carried out under two major contracts, included 47 traffic routes and 28 minor (estates) roads as well as repairs on 200 other roads.
- Other regular maintenance work included road patching/pothole repairs, a multitude of footpath repairs, erection of bollards, drainage gully maintenance and weed control on roads and footpaths.

Road Control Division

- Continued development of Prior Notification System for licensing excavations on roadways which commenced operation in early 2003
- Introduction of new Road Closure scheme
- Improved decision making time on tow away & clamping appeals
- Improved procedures for Lane Closure schemes

PROGRAMME AREAS

PLANNING AND DEVELOPMENT

Development Incentives & Control

Total Programme Expenditure

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
4,153,519	1,827,620	2,325,899

No. of Planning Applications Processed 910

Average Decision Time 8 Weeks

% of applications granted 83%

Population of Cork City (2002 Census) 123,338

Cork City Land Area (hectares) 3,731

No. of households within City (2002 Census) 41,294

The Development and Planning Strategic Policy Committee met 4 times during 2003

The following issues were considered:

- Draft City Development Plan
- Record of Protected Structures
- Retail Study
- Urban Renewal
- Cork Economic Monitor Employment and Land Use Survey
- Regional Planning Guidelines

2003 HIGHLIGHTS

- Adoption of Cork City Development Plan 2004
- Adoption of Development Contributions Scheme
- Preparation of Cornmarket Street Area Action Plan
- Completion of joint Retail Strategy between Cork City Council and Cork County Council
- Implementation of the Housing Strategy.
- Implementation of (The Integrated Area Plan for Blackpool/Shandon) and the Living Over The Shop Scheme
- Cork City Regeneration 2002 - 2006



PROGRAMME AREAS

RECREATION & AMENITY

Total Programme Expenditure

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
14,876,149	1,666,035	13,210,114

Ted McCarthy Municipal Golf Course

Attendance figures	26,765
Fees collected	€ 461,236

Swimming Pools

Attendance Figures	104,268
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Cork City Library

Registered Readers	21,269
Book Issues	1,114,753
Music Issues	131,724
Library Charges	€ 232,735

2003 HIGHLIGHTS

- Completion of new golf pavilion, Mahon Golf Club
- Completion of Shalom Park
- Commencement of redevelopment of Matt Talbot Pool, Churchfield
- Commencement of parks at St. Annes, Shandon
- Commencement of park at Loughmahon Road
- Commencement of park at Glenamoy Lawn
- Commencement of park at Tory Top Road, Library
- Commencement of phase 2 Museum Extension
- Completion of Part VIII for new Archives Premises
- Completion of Part VIII for new Civil Defence Premises

PROGRAMME AREAS

ENVIRONMENTAL PROTECTION

Total Programme Expenditure

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
28,624,178	18,501,202	10,122,976

Fire Brigade - Call outs	3787
Civil Defence Volunteers	80
No. of licences under Dog Control Act	1,150
No. of Fire Safety Certificate applications during 2003	238

HOUSING AND BUILDING

Total Programme Expenditure

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
24,206,295	20,465,092	3,741,203

Housing Stock in Cork City	36,039
Local Authority Rented	7379
Local Authority Purchased	6839
Total Number on Housing List at 31/12/03	3,254
Number Housed from Waiting List	361
Average Weekly Rent	€ 32.98
Total Rental Income	€ 12,944,317
Maintenance Costs (Finance)	€ 8,395,682
Contribution to Voluntary Housing Agencies	€ 3,200,000
House Purchase Loans Issued	8
Reconstruction Loans Issued	10
Approvals Issued under Shared Ownership Scheme	89
No. of Shared Ownership Completions	24
No. of Voluntary Housing Units completed	81
No. of Voluntary Housing Units Under Construction	128
No. of Voluntary Housing Units For Which Funding Has Been Approved	54

HIGHLIGHTS FOR 2003

148 no. units were completed or were nearing completion at the end of 2003
 Purchase terms were agreed for 53 no. houses during the year.
 Schemes of both social & affordable housing involving 486 units were on site at the end of 2003 (including major schemes at Castle Road & Buckleys Field).
 The Re-development of the Blackpool flats commenced in partnership with Respond Housing Association.
 Production of Tenants Handbook for new and existing tenants.
 Inter-departmental team set up for provision of accommodation for ex-offenders.
 Opening of North East Area Housing Office in November 2003.



PROGRAMME AREAS

ENVIRONMENT

Water Supply & Sewerage

Total Programme Expenditure

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
10,414,819	3,911,597	6,503,222

Length of Water Pipes	663km
Cork City Water Demand (Cubic Metres per day)	65,037
Length of Sewers	517km

2003 HIGHLIGHTS

Waste Management

Sustainable City Campus – Funding Secured
Household Hazardous Waste Collections for the Public Continued
Construction of 10 Additional Bring Sites for Domestic Usage
50% of Active Area at Kinsale Road Landfill Capped
Contract 4 + 5 at Kinsale Road Landfill Substantially Completed

Waste Operations

- Litter Bin Replacement Programme Continued
- Anti Litter Campaign Highlighting that Cigarette Butts, Chewing Gum and Dog Fouling are Litter
- School Debating Competition continued
- Bring Sites Maintenance Programme Commenced
- Renewal of Refuse Collection Vehicles Commenced

Environmental Strategic Policy Committee

The Environment Strategic Policy Committee met 4 times during 2003. Amongst the issues considered by the Committee were:

1. Water Services Programme – assessment of needs
2. Energy Strategy
3. Social Inclusion

On-going rehabilitation of water mains in the City Centre in conjunction with the Cork Main Drainage Scheme and other public realm renewal schemes.

The following Cork Main Drainage contracts were completed in 2003:

- Interceptor Sewer No. 1 & Siphon
- Loughmahon Crossing and Ballinure Header Chamber
- Interceptor Sewer No. 4
- Historic City Centre Drainage
- Atlantic Pond Pumping Station (Civil, Electrical & Pumping Contracts)
- Atlantic Pond & Tramore Valley Rising Mains
- The City Centre Island Contract No. 2 was largely completed. Remaining works will be completed in early 2004.
- The Waste Water Treatment Plant in Carrigrennan is in the commissioning and testing phase.

PROGRAMME AREAS

MISCELLANEOUS SERVICES

Total Programme Expenditure

Gross Expenditure 2003 €	Income 2003 €	Net Expenditure 2003 €
7,902,904	2,199,575	5,703,329

Rate in the Euro	€ 61.44
Rates Collected	€42,732,923
Refuse Charges Collected	€ 7,592,223

No. of Slaughter houses operating under license within the County Borough	1
No. of animals slaughtered	11,655
No. of retail outlets on Registered Dairymen within the County Borough	0

SUPPORT SERVICES

Support Services contribute to the aims of the eight programmes by providing the following principal services, the cost of which are apportioned over the various programmes.

- Selection and recruitment of staff
- Provision of suitable staff structures
- Staff training and welfare Industrial Relations
- Legal Department Compensation
- Insurances Audit
- Members Expenses
- Payments to outside bodies
- Maintenance of Accommodation
- Personnel

Total staff (all grades) including part-time and temporary employed by Cork City Council at 31/12/03:	1547
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SERVICE INDICATORS

During 2001 the Minister for the Environment & Local Government launched a number of Service Indicators for Local Authorities as part of the Strategic Management process in the Public Service.

The details for Cork City Council for 2003 are as follows:

REVENUE COLLECTION

Rev. 1 House Rent

- (a) Amount collected at year end as a percentage of amount due is 93.77%
- (b) Percentage of arrears:
 - (i) Less than one week 1.24%
 - (ii) 1 - 3 weeks old - 17.03%
 - (iii) 4 - 6 weeks old - 15.28%
 - (iiii) more than 6 weeks old - 66.45%

Rev. 2 House Repayments

- (a) Amount collected at year end as a percentage of amount due - 94%
- (b) percentage of arrears:
 - (i) 1 month old - 18.06%
 - (ii) 2 months old - 9.66%
 - (iii) more than 2 months - 72.27%

Rev. 3 Rates

Amount collected at year end as a percentage of amount due: 91.58%

CORPORATE HEALTH

C.1 Percentage of working days lost to sickness absence: 5.58%

LIBRARY SERVICES

L.1 Public opening hours - average number of hours per week: 45 hours

L.2 Number of items issued per head of population (city wide) for:

- (a) books 7.96
- (b) other items 1.06

HOUSING

H.1 The percentage of dwellings that are empty:

- (a) Available for letting or awaiting minor repairs 1.44%
- (b) Others 2.67%

H.2 Average time taken to relet dwellings available for letting or awaiting minor repairs: 15.5 weeks

PLANNING

Service Indicator	2002	2003
No. of Applications Determined	779	910
% Determined within 8 weeks	62%	69%
Average Time taken to Determine	8 Weeks on Average	
% Grants	88.7%	83%
% Refusals	11.3%	17%
% Appealed	8.6%	9%
Results of Appeal % which upheld the Council's Decision	65%	84%
Results of Appeals % which reverse the Council's Decision	35%	16%

SERVICE INDICATORS

ENVIRONMENTAL

E.1 Estimated percentage of river channel which is:

- (a) unpolluted: _____ 5%
- (b) slightly polluted: _____ 10%
- (c) moderately polluted: _____ 10%
- (d) seriously polluted: _____ 75%

E.2 Percentage of drinking water samples in compliance with statutory requirements:

Parameter%	Compliance	Parameter	% Compliance
F. Coliforms	100	Nitrites	100
Total Coliforms	100	Iron	99
Colour	99	Manganese	95
Turbidity	100	Fluoride	93
Odour	100	Heavy Metals	100
Taste	93	Ammonium	100
Nitrates	100	Aluminium	97

Air - Percentage of continuous air monitoring in compliance with statutory requirements:

Parameter%	Compliance	Parameter	% Compliance
Suspended Particles	100	O3	100
PM10	100	CO	100
SO2	100	Lead	100
NO2	100	Benzene	100

E.3 Time, in minutes, to mobilise fire brigades:

1 minute daytime • 2 minutes night time

E.4 Bring-Facilities:

Category	Number of Facilities	No. of Locations per 5,000 population (%)
Glass Bottles	38	1.33
Cans	23	6.00
Textiles	7	0.20
Batteries	2	0.08
Waste Engine Oil	1	0.04
Fridges, Freezers, Metal	1	0.04
Newspaper/Cardboard	8	0.24
Clear Plastic Bottles	1	0.04
Timber	1	0.04
Green Waste	1	0.04

E.5 Litter

- (a) Number of Litter Wardens: full time; part time; and in total as a proportion of the population - 4 full time Litter Wardens (1:31750)
- (b) Number of on-the-spot fines - 655 issued in 2003
- (c) Number of prosecutions - 10 Managers Orders for Court Prosecution

ROADS

165,000m² of road resurfaced which represents approximately 5% of the road surface in the city.

Over the past five years approximately 25% of the city's road surface has been resurfaced.



OPERATION OF COUNCIL

	No. Of Meetings 2003	No. Of Council Members
Southern Health Board	12	5
City of Cork Vocational Education Committee	14	8
Port of Cork	11	2
Joint Cork City Council/Cork County Council Committee	6	6
Association of the Municipal Authorities of Ireland	1	2
General Council of County Councils	6	3
Southern & Eastern Regional Assembly	7	3
South West Regional Authority	11	7
Historical Monuments Advisory Committee	0	1
School Meals	1	3
Cork Public Museum Advisory Committee	2	3
Cork Public Library Committee	14	7
Community Development Committee	5	16
Arts Committee	5	7
Public Art Advisory Committee	5	1
Traveller Accommodation Consultative Committee	10	6
An Coiste Stiurtha	0	5
Management Advisory Committee of Cork Regional Sports Complex	0	3
Management Advisory Committee of Mayfield Sports Complex	3	1
Management Advisory Committee of Recreation Centre Scoil Stiofan Naofa	0	0
Management Advisory Committee of Recreation Centre Scoil Mhic Shuibhne	0	0
Management Committee of Municipal Golf Course	0	6
Board of Firkin Crane Development Co. Ltd.	4	2
Board of Everyman Palace Theatre	12	2
Board of Cork Opera House	9	6
Board of National Sculpture Factory	7	2
Munster Agricultural Society	12	2
Housing Committee	10	15
Environmental Committee	6	15
Finance & General Purposes/Planning & European Affairs Committee	5	15
Roads Transportation & Safety Committee	10	15
Corporate Policy Group	11	6
Housing & Community Services SPC	4	6
Roads & Transportation SPC	4	6
Development & Planning SPC	5	6
Environment SPC	2	6
Recreation, Amenities & Culture SPC	4	6

RECRUITMENT GENDER BALANCE 2003

COMPETITION

	No. of Applicants Male / Female	Placed on Panel Male / Female	Appointed MaleFemale
Fitter / Mechanic	4 / 0	3 / 0	1 / 0
General Foreperson - Acting Assistant	8 / 0	5 / 0	1 / 0
General Operative (Temporary)	26 / 0	3 / 0	2 / 0
General Operative (Temporary)	14 / 0	6 / 0	4 / 0
General Operative (Temporary)	17 / 0	6 / 0	4 / 0
General Operative (Job Initiative Temporary)	21 / 2	9 / 0	4 / 0
Housing Officer	4 / 0	4 / 0	4 / 0
Inspector - Operation + Maintenance - Tunnel	3 / 0	3 / 0	3 / 0
Library Assistant - Senior	10 / 16	2 / 6	1 / 1
Litter Warden	18 / 5	7 / 1	2 / 0
Mason (Temporary)	2 / 0	2 / 0	1 / 0
Planner - Executive	3 / 8	1 / 2	0 / 0
Probationary Fire Fighter	453 / 17	40 / 0	15 / 0
Production Attendant (Temp) Lee Road	5 / 0	2 / 0	1 / 0
Project Liaison Officer	4 / 1	0 / 1	0 / 1

COMPETITION

	No. of Applicants Male / Female	Placed on Panel Male / Female	Appointed Male / Female
Solicitor - Assistant	3 / 2	0 / 1	0 / 0
Solicitor - Executive	1 / 1	1 / 1	0 / 1
Staff Officer	25 / 57	9 / 6	4 / 7
Staff Officer - Assistant	74 / 178	2 / 16	1 / 6
Staff Officer - Senior	17 / 33	7 / 8	5 / 5
Store Person - Plant and Machinery	3 / 1	2 / 0	1 / 0
Technician - Grade 1	5 / 2	4 / 2	4 / 2
Technician - Chief	17 / 1	4 / 0	3 / 0
Technician - Executive	12 / 3	10 / 1	6 / 1
Technician - Senior Executive	14 / 1	7 / 0	6 / 0
Temporary Mason	2 / 0	2 / 0	1 / 0
Traffic Warden (Temporary)	15 / 2	7 / 2	5 / 1
TOTALS	938 / 396	181 / 60	94 / 27

Overall Total Percentage of Female Applicants Placed on Panels 15%

Overall Total Percentage of Female Panellists Appointed 45%

Overall Total Percentage of Male Applicants Placed on Panels 19%

Overall Total Percentage of Male Panellists Appointed 52%



RECRUITMENT GENDER BALANCE 2003

Competition	No. of Applicants Male / Female	Placed on Panel Male / Female	Appointed Male / Female
Attendant (Permanent)	2 / 0	0 / 0	0 / 0
Attendant (Temporary)	4 / 1	2 / 0	2 / 0
Building & Street Inspector - Chief	4 / 0	4 / 0	3 / 0
Co-ordinator - R.A.P.I.D.	16 / 33	1 / 7	0 / 0
Engineer - Assistant Resident - Roads	16 / 5	6 / 2	1 / 0
Engineer - Assistant Resident - Environment	4 / 0	1 / 0	1 / 0
Engineer - Assistant	17 / 8	6 / 1	2 / 0
Engineer - Assistant (Temporary)	9 / 2	4 / 1	1 / 1
Engineer - Executive	18 / 5	9 / 0	1 / 0
Engineer - Graduate - No interviews held	54 / 10	0 / 0	0 / 0
Engineer - Executive (Roads)	16 / 2	3 / 2	3 / 0
Fire Prevention Officer - Assistant	11 / 4	2 / 2	1 / 1
Fire Prevention Officer - Executive	3 / 1	1 / 0	1 / 0

LOCAL GOVERNMENT ACT 2001

Section 75 of Local Government Act 2001 enables Cork City Council to enter into arrangements with regard to twinning activities etc. In 2003 Cork City Council expended € 52,189.

Among the activities carried out

1. Receiving Mayors from Twin Cities
2. Twinning Grants
3. Rennes Fair 2003
4. Mayoral Visits to Coventry and Rennes

Section 76 of the 2001 Act

Entertainment and Associated Expenses ———— € 58,639

Civic Receptions ———— € 61,341